



STATE OF MICHIGAN
OFFICE OF THE GOVERNOR
LANSING

JENNIFER M. GRANHOLM
GOVERNOR

JOHN D. CHERRY, JR.
LT. GOVERNOR

August 7, 2008

Dear Friends:

It is my privilege to welcome you to the First International Business Conference (IBC2008) hosted by Global Strategic Management, Inc. (GSMI), the City of Dearborn, area businesses, and universities.

I appreciate your efforts to create and retain good-paying jobs for Michigan citizens. I firmly believe that Michigan has the brightest and most talented work force in the nation, and I applaud your commitment to promoting that strength.

The IBC2008 conference will underscore my commitment to going anywhere and doing anything to bring jobs to the Great Lakes States, and it will make others aware of the efforts of our individual communities and businesses to do the same. With your determination, I have no doubt that you will reach your goal of creating 300,000 jobs in Michigan by 2011.

Please accept my very best wishes for an informative and productive conference and for GSMI's continued success.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'J. Granholm', written over a large, stylized circular flourish.

Jennifer M. Granholm
Governor